**Summary of contributions to teaching, research, service and major impact**

Recommend one (1) page each on teaching, research and service, for a total of 3-4 pages. May use 2 pages to emphasize contributions in one particular area only; e.g., teaching. Total length should not exceed 4 pages.

The research summary may also include contributions to tech transfer and entrepreneurship as well as broader impact-focused activities if applicable.

The service summary may include contributions to diversity and climate, if applicable.